

Self-Help Groups and Women's Entrepreneurial Development: An Empirical Assessment of Their Contribution to Inclusive Rural Economic Growth in Kandhamal District, Odisha, India

Mr. Brajabandhu Mallick^{1*} & Dr. Ajaya Kumar Nanda²

¹ Ph.D. Research Scholar, Department of Commerce, KISS DU, BBSR-24, Odisha, India ORCID: <https://orcid.org/0009-0004-1910-9775>

² Assistant Professor and Dy. Finance Officer, Department of Commerce, KISS DU, BBSR-24, Odisha, India ORCID: <https://orcid.org/0009-0005-6870-7285>

* Corresponding Author

Received: Aug 15, 2026

Accepted: Sep 12, 2026

Published: Sep 12, 2026

Abstract

The emergence of Self-Help Groups (SHGs) has significantly altered the rural economic landscape in India by fostering women's entrepreneurship and grassroots financial inclusion. This study empirically assesses the socioeconomic impact of SHGs on women's entrepreneurial development in the tribal-dominated Kandhamal district of Odisha. Using a robust dataset of 5,000 SHG members, the study evaluates demographic profiles, income generation, enterprise diversification, and household decision-making capacity before and after SHG intervention. The findings reveal a 215% average increase in monthly income post-SHG integration, alongside marked improvements in financial independence and household decision-making. The research concludes that SHGs are a critical driver for inclusive rural economic growth, recommending targeted institutional support to scale micro-enterprises.

Keywords: Self-Help Groups (SHGs), Women Empowerment, Microfinance, Rural Economic Growth, Inclusive Growth, Entrepreneurship.

1. Introduction

Inclusive rural economic growth requires the active participation of marginalized communities, particularly women. In India, the Self-Help Group (SHG) Bank Linkage Programme has become the world's largest microfinance movement, serving as a conduit for financial inclusion and female entrepreneurial development. The Kandhamal district of Odisha, characterized by a predominantly tribal population and challenging geographic terrain, presents unique socioeconomic barriers. Within this context, SHGs provide not merely credit access but also a platform for capacity building, skill enhancement, and collective bargaining.

This paper empirically examines how SHG membership translates into actionable entrepreneurial ventures, focusing on income trajectories, financial autonomy, and decision-making power among women in

Kandhamal. By analyzing quantitative data from 5,000 respondents, this study aims to quantify the exact contribution of these micro-institutions to rural poverty alleviation.

2. Review of Literature

The literature surrounding microfinance and SHGs highlights a dual impact: economic upliftment and social empowerment. Early studies (Kabeer, 1999; Sen, 2000) established that financial inclusion is a prerequisite for women's empowerment in developing economies. Successive research focusing on the Indian landscape (Das, 2012; Swain & Wallentin, 2009) demonstrated that SHGs effectively reduce household poverty by diversifying income sources through micro-entrepreneurship.

Particularly in Odisha, studies have noted the structural barriers faced by tribal women (Meher, 2015). Despite these barriers, SHGs have been proven to foster collective efficacy, enabling women to bypass predatory local lending (Panda, 2009). However, gaps remain in empirical, large-scale quantitative assessments of specific tribal districts like Kandhamal, which this study addresses.

3. Research Methodology

The study adopts a descriptive and analytical research design based on a primary dataset comprising 5,000 active SHG women members in the Kandhamal district.

- **Data Collection:** Quantitative parameters including age, education, social category, loan amounts, enterprise type, pre/post-SHG monthly incomes, and decision-making scores.
- **Statistical Tools:** Descriptive statistics, frequency distributions, and comparative mean analyses were conducted to evaluate economic transitions and empowerment metrics.

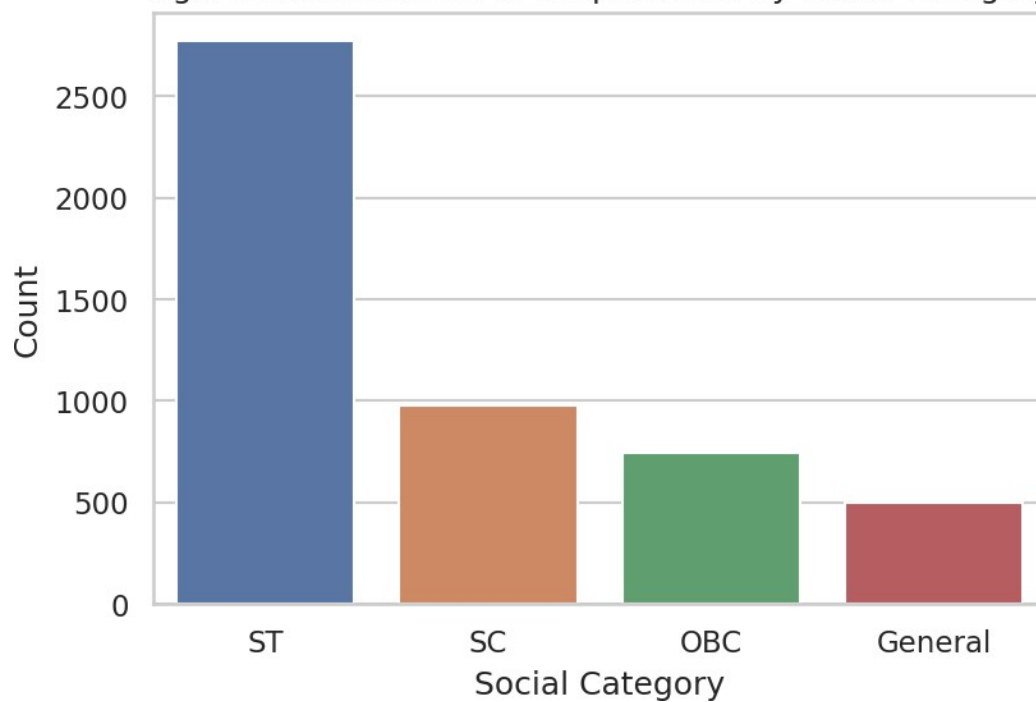
4. Data Analysis and Interpretation

4.1 Socio-Demographic Profile

The foundational analysis maps the socio-demographic realities of the respondents. As shown in Table 1 and visualized in Figure 1, the SHG movement in Kandhamal is highly inclusive of marginalized groups.

Table 1: Demographic Profile of Respondents (N = 5,000)

Demographic Variable	Category	Frequency	Percentage (%)
Age (Mean: 41.17)	18 – 35 Years	1,720	34.40
	36 – 50 Years	1,930	38.60
	51 – 65 Years	1,350	27.00
Education	Illiterate	1,794	35.88
	Primary	2,005	40.10
	Secondary	711	14.22
	Higher Secondary	404	8.08
	Graduate	86	1.72
Social Category	ST (Scheduled Tribe)	2,775	55.50
	SC (Scheduled Caste)	979	19.58
	OBC	746	14.92
	General	500	10.00

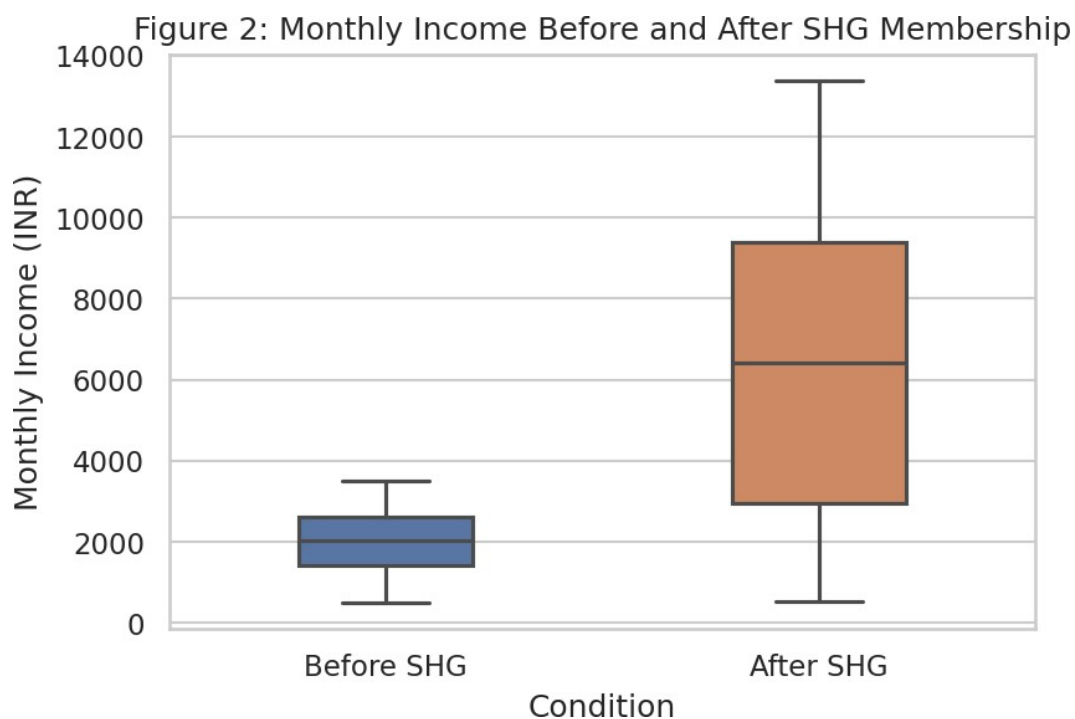
Figure 1: Distribution of Respondents by Social Category

4.2 Economic Impact and Income Generation

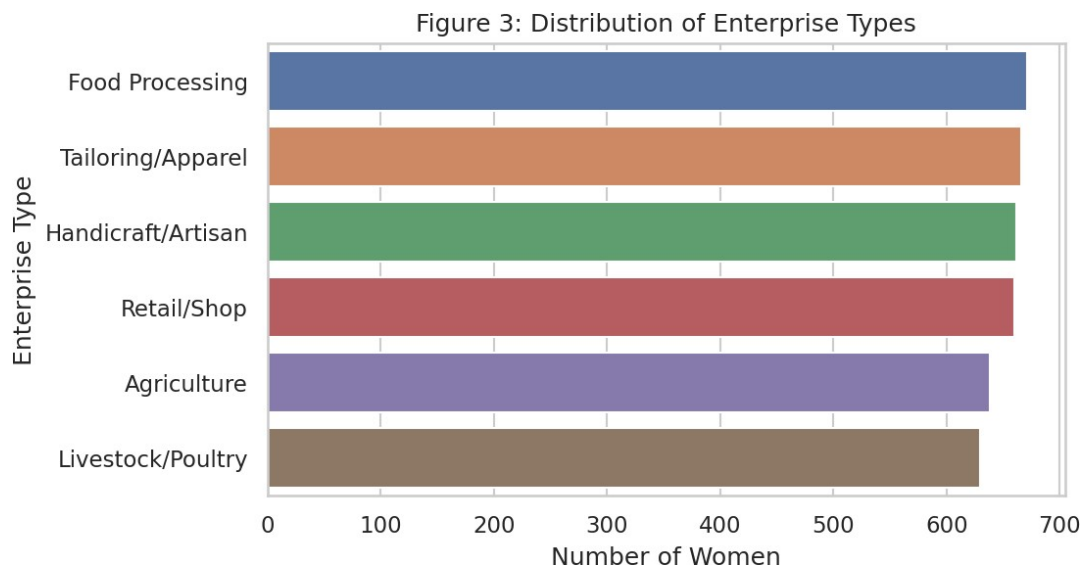
The core objective of SHG formation is financial betterment. Table 2 highlights the pre- and post-intervention income shifts, which are graphically corroborated by Figure 2.

Table 2: Descriptive Statistics of Economic Indicators (in INR)

Economic Indicator	Minimum	Maximum	Mean	Std. Deviation
Loan Amount Availed	0	149,994	55,377.67	49,676.31
Monthly Income (Before SHG)	500	3,499	2,034.02	763.65
Monthly Income (After SHG)	525	13,384	6,419.72	3,449.47



The mean monthly income witnessed a staggering growth from INR 2,034 to INR 6,419 following SHG membership. This reflects an average income increase of over 215%, a robust indicator of inclusive economic growth. The distribution of enterprises funded by these loans (Figure 3) shows a heavy reliance on Food Processing, Tailoring, and Handicrafts, which are traditional skills mobilized for commercial gain.

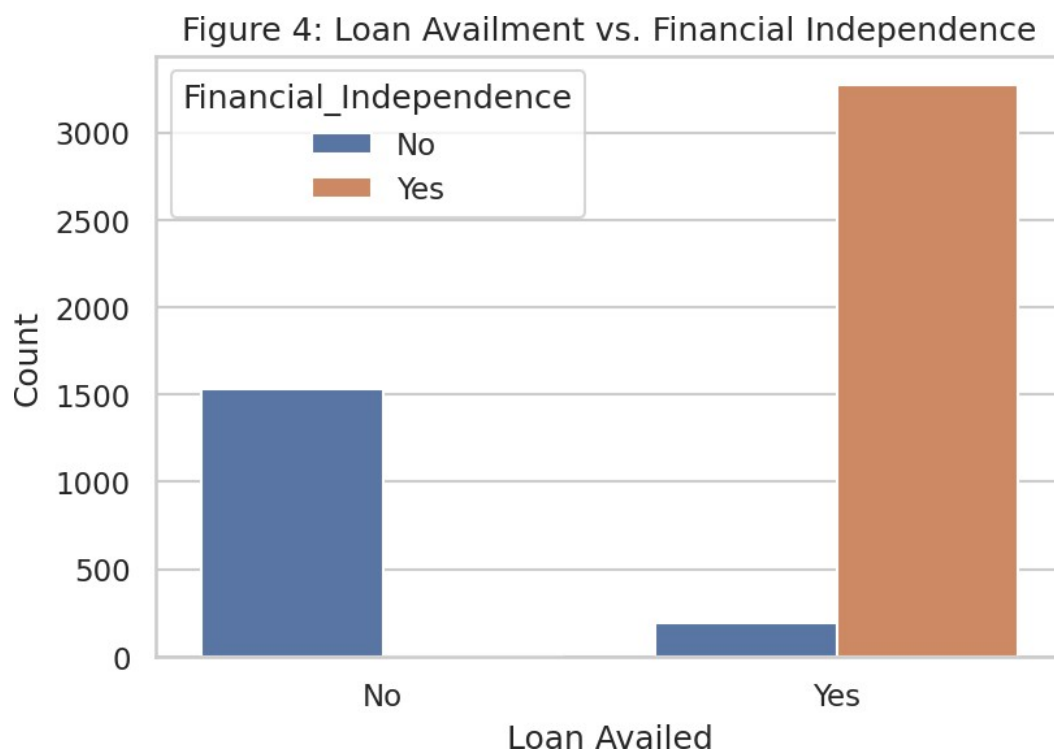


4.3 Women's Empowerment and Decision-Making

Empowerment is quantified through financial independence and the capacity to influence household decisions. Figure 4 visualizes the correlation between availing loans and achieving financial independence, while Figure 5 maps decision-making scores against the duration of SHG membership.

Table 3: Empowerment and Enterprise Indicators

Indicator	Status	Frequency	Percentage (%)
Financial Independence	Yes	3,274	65.48
	No	1,726	34.52
Loan Availed for Enterprise	Yes	3,467	69.34
	No	1,533	30.66
Enterprise Establishment	Established	3,927	78.54
	Not Established	1,073	21.46
Household Decision Score	Mean Score (Out of 5)	3.38	(Std. Dev: 1.22)



Approximately 69.3% of members successfully availed loans, facilitating 78.54% of respondents to establish varied micro-enterprises. Consequently, 65.48% of the women report complete financial independence. The household decision-making score averages at 3.38 out of 5, which steadily improves with the longevity of SHG membership, indicating that sustained economic participation translates directly into elevated social standing within the family framework.

5. Findings

- **Demographic Penetration:** SHGs in Kandhamal have successfully penetrated the most marginalized demographics, with ST and SC women making up over 75% of the total membership pool.
- **Income Multiplier Effect:** Entrepreneurial integration through SHGs results in a 215% increase in baseline monthly incomes, transitioning women from subsistence living to active market participation.
- **Credit Utilization:** The average loan amount of INR 55,377 is primarily utilized to fund Food Processing, Tailoring, and Agrarian enterprises, directly fueling the localized rural supply chain.
- **Social Empowerment:** There is a direct, quantifiable link between loan availment, enterprise creation, and subsequent household financial independence, definitively disrupting traditional patriarchal financial controls.

6. Conclusion

The empirical assessment of 5,000 respondents in Kandhamal District conclusively establishes that Self-Help Groups are paramount to inclusive rural economic growth. By democratizing access to credit, SHGs enable marginalized women to transition into capable micro-entrepreneurs. The notable spikes in post-intervention income and household decision-making scores validate the microfinance model's efficacy in addressing multidimensional poverty. For sustained momentum, local policymakers must pivot toward providing advanced marketing infrastructure and digital financial literacy to these women, ensuring their micro-enterprises can scale beyond local geographies.

References

- Agarwal, B. (1994). *A field of one's own: Gender and land rights in South Asia*. Cambridge University Press.
- Aliber, M. (2003). Chronic poverty in South Africa: Incidence, causes and policies. *World Development*, 31(3), 473-490.
- Anand, J. S. (2002). Self-Help Groups in empowering women: Case study of selected SHGs and PRIs. *Centre for Development Studies*, 1-28.
- Bali Swain, R., & Wallentin, F. Y. (2009). Does microfinance empower women? Evidence from self-help groups in India. *International Review of Applied Economics*, 23(5), 541-556.
- Banerjee, A., Duflo, E., Glennerster, R., & Kinnan, C. (2015). The miracle of microfinance? Evidence from a randomized evaluation. *American Economic Journal: Applied Economics*, 7(1), 22-53.
- Basu, P., & Srivastava, P. (2005). Exploring possibilities: Microfinance and rural credit access for the poor in India. *Economic and Political Weekly*, 40(17), 1747-1756.
- Batliwala, S. (1994). The meaning of women's empowerment: New concepts from action. In *Population Policies Reconsidered: Health, Empowerment and Rights* (pp. 127-138).
- Bhatt, E. R. (2006). *We are poor but so many: The story of self-employed women in India*. Oxford University Press.
- Cheston, S., & Kuhn, L. (2002). Empowering women through microfinance. *Draft, Opportunity International*, 1-64.
- Das, S. K. (2012). Socio-economic empowerment of women through SHG-Bank Linkage Programme: A boon for development. *International Journal of Management & Business Studies*, 2(1), 39-46.

- Dash, A. (2020). The role of SHGs in women empowerment in rural Odisha. *Journal of Rural Development*, 39(2), 211-228.
- Datta, U. (2015). Socio-economic impacts of microfinance in India: An empirical study. *Vision: The Journal of Business Perspective*, 19(2), 125-136.
- Deininger, K., & Liu, Y. (2013). Economic and social impacts of an innovative self-help group model in India. *World Development*, 43, 149-163.
- Desai, R. M., & Joshi, S. (2014). Can producer associations improve rural livelihoods? Evidence from farmer centres in India. *The Journal of Development Studies*, 50(1), 64-80.
- Galab, S., & Rao, N. C. (2003). Women's self-help groups, poverty alleviation and empowerment. *Economic and Political Weekly*, 38(12), 1274-1283.
- Garikipati, S. (2008). The impact of lending to women on household vulnerability and women's empowerment: Evidence from India. *World Development*, 36(12), 2620-2642.
- Harper, M. (2002). *Promotion of self-help groups under the SHG bank linkage programme in India*. NABARD.
- Holvoet, N. (2005). The impact of microfinance on decision-making agency: Evidence from South India. *Development and Change*, 36(1), 75-102.
- Hunt, J., & Kasynathan, N. (2001). Pathways to empowerment? Reflections on microfinance and transformation in gender relations in South Asia. *Gender & Development*, 9(1), 42-52.
- Kabeer, N. (1999). Resources, agency, achievements: Reflections on the measurement of women's empowerment. *Development and Change*, 30(3), 435-464.
- Kabeer, N. (2005). Is microfinance a 'magic bullet' for women's empowerment? Analysis of findings from South Asia. *Economic and Political Weekly*, 40(44), 4709-4718.
- Karmakar, K. G. (1999). *Rural credit and self-help groups: Micro-finance needs and concepts in India*. Sage Publications.
- Khandker, S. R. (2005). Microfinance and poverty: Evidence using panel data from Bangladesh. *The World Bank Economic Review*, 19(2), 263-286.
- Krishnan, C. (2011). Microfinance and women empowerment: A study of Kudumbashree in Kerala. *International Journal of Research in Commerce, Economics and Management*, 1(4), 101-105.
- Mahajan, V. (2005). From microcredit to livelihood finance. *Economic and Political Weekly*, 40(41), 4416-4419.
- Mayoux, L. (2000). Micro-finance and the empowerment of women: A review of the key issues. *Social Finance Unit Working Paper*, 23(1). ILO.
- Meher, S. (2015). Impact of microfinance on poverty: A study of self-help groups in Odisha. *Journal of Rural Development*, 34(3), 323-336.
- Mishra, S. (2018). Women's entrepreneurship and SHGs in tribal India: Challenges and prospects. *Indian Journal of Economics and Development*, 14(1), 99-106.
- Mohanty, S. (2014). Role of SHGs in inclusive growth: A case study of Odisha. *International Journal of Humanities and Social Science Invention*, 3(6), 48-52.
- Morduch, J. (1999). The microfinance promise. *Journal of Economic Literature*, 37(4), 1569-1614.
- NABARD. (2022). *Status of Microfinance in India 2021-22*. National Bank for Agriculture and Rural Development.
- Panda, D. K. (2009). Understanding microfinance: A study of SHG bank linkage programme in India. *International Journal of Rural Management*, 5(2), 169-183.
- Pitt, M. M., & Khandker, S. R. (1998). The impact of group-based credit programs on poor households in Bangladesh. *Journal of Political Economy*, 106(5), 958-996.

- Puhazhendhi, V., & Badatya, K. C. (2002). SHG-bank linkage programme for rural poor: An impact assessment. *NABARD, Mumbai*.
- Rajendran, K., & Raya, R. P. (2010). Impact of microfinance - An empirical study on the attitude of SHG leaders in Vellore District. *Global Journal of Finance and Management*, 2(1), 59-68.
- Rao, K. D. (2012). Entrepreneurial development through self-help groups in rural India. *Journal of Business and Management*, 4(6), 1-10.
- Sen, A. (2000). *Development as Freedom*. Alfred A. Knopf.
- Swain, R. B., & Varghese, A. (2009). Does self-help group participation lead to asset creation? *World Development*, 37(10), 1674-1682.
- Tesoriero, F. (2006). Strengthening communities through women's self-help groups in South India. *Community Development Journal*, 41(3), 321-333.
- Yunus, M. (1999). *Banker to the Poor: Micro-lending and the Battle Against World Poverty*. PublicAffairs.